



Review of the Fiji National Energy Policy

Strategic Action Plan

October 2013

Submitted to GIZ Secretariat of the Pacific Community by:

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i

Contents

Abbreviations and acronyms	11
Preface	iii
STRATEGIC ACTION PLAN	1
Introduction	2
Policy area I. Governance and institutional arrangements	4
Policy area II. Grid-based power supply	14
Policy area III. Rural electrification	21
Policy area IV. Renewable energy	29
Policy area V. Transport	38
Policy area VI. Petroleum and biofuels	48
Policy area VII. Energy efficiency	57



Abbreviations and acronyms

BMZ German Federal Ministry on Economic Cooperation and Development

CC Commerce Commission

CCCPIR Coping with Climate Change in the Pacific Island Region

DoE Department of Energy
DoT Department of Transport
EE Energy Efficiency
ESCO Energy Service Company

ESCO Energy Service Company
FDI Foreign Direct Investment
FEA Fiji Electricity Authority

FJD Fiji Dollar

GIZ Deutsche Gesellschaft für Internationale Zusammenarbeit

GDP Gross Domestic Product

GWh Gigawatt hours

IEA International Energy Association

IPP Independent Power Producer (private single purpose investor)

kWh Kilowatt hours

L Litres

LPG Liquified petroleum gas

MJ Megajoules

NECC National Energy Coordination Committee
NECF National Energy Consultative Forum

NEP National Energy Policy NEF National Energy Forum

NTCF National Transport Consultative Forum

PPA Power Purchase Agreement
PPP Public Private Partnership

PCCPP Peoples Charter for Change, Peace and Progress

RIAs Regulatory Impact Assessments

RBF Reserve Bank of Fiji RE Renewable Energy

RESCO Renewable Energy Service Company

RDSSED Roadmap for Democracy and Sustainable Socio - Economic Development

SOE State Owned Enterprise

SE4ALL Sustainable Energy for ALL (UN Initiative)
SPC Secretariat of the Pacific Community
UNDP United Nations Development Program



Preface

This Strategic Action Plan has been prepared by a team of consultants under the *Review of the Fiji National Energy Policy* project with the support of the Department of Energy. The consultants are contracted under the *Coping with Climate Change in the Pacific Island Region* (CCCPIR) programme, which is funded by GIZ and the United Nations Development Programme (UNDP), and jointly implemented by the Secretariat of the Pacific Community (SPC) and GIZ.



STRATEGIC ACTION PLAN

October 2013



Introduction

This Strategic Action Plan sets out the key actions for the period 2013 to 2020 that are required by different stakeholders to implement the new National Energy Policy 2013. The plan is applicable to all stakeholders in the energy sector, although most actions are led by the Department of Energy (DoE), as the public sector institution with primary responsibility for planning and policy development. The Strategic Action Plan will be reviewed and updated on a yearly basis.

Policy areas

The policy areas used to categorise strategic actions align with the National Energy Policy (NEP), with governance and institutional arrangements treated as a separate policy area. Rather than repeat content of the NEP in this Strategic Action Plan, we refer to the NEP for full policy statements and assessments of the current situation (by policy area).

Strategic actions

This Strategic Action Plan should be constantly evolving through regular updates. This means that we do not need to pre-empt every single detailed action between now and 2020, but rather focus on the actions required in the next few years. This Strategic Action Plan still sets out the key actions to be taken beyond that, but in broader terms; expecting that detail will be added closer to the time.

Many of the actions are separated for maximum clarity, but in practice will be combined (for example into a single technical assistance project).

Many of the indicative timeframes are clearly dependent on each other and therefore they will need to be updated regularly based on progress – although it is important that the implementing agencies do not let actions get delayed beyond 2020 and never implemented (as has been observed with past action plans).

Estimation of budgets

The estimated budget is very approximate and for time/staff costs only. It excludes any cost of equipment and materials. All values are given in 2013 Fiji Dollars. The estimated budget is split into two components for some actions:

_	The cost of Government agency/institution staff time: A cost of 1,600
	FJD/month is assumed, based on the current approximate average pay scale at
	DoE.

☐ The cost of technical assistance (TA): A cost of 45,000 FJD/month is assumed, based on an approximate monthly rate of 25,000 USD/month including expenses.



In practice, it is expected that technical assistance will be provided by regional organisations such as the Secretariat of the Pacific Community or funded through grants by development partners. It is also possible that if the institutional restructuring of DoE is very successful, that it will be able to carry out many of the actions in-house (without technical assistance).



Policy area I. Governance and institutional arrangements

Full policy statements

Refer to National Energy Policy

Summary of current situation

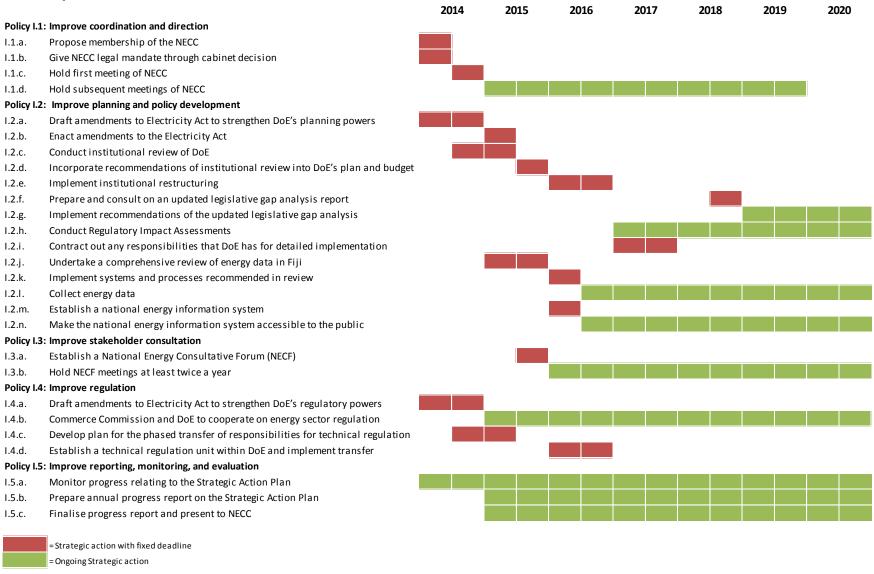
Refer to National Energy Policy and SE4ALL report

Targets specific to policy area

None



Summary of timeframes





Strategic actions

Policy I.1: Improve coordination and direction									
_		Key Performance	Responsible orga	nisation(s)	Indicative	Estimated			
Key strat	egic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget			
Action:	I.1.a. Propose membership of the National Energy Coordination Committee (NECC), draft its terms of reference, including the role of DoE as secretariat, and present to cabinet	NECC terms of reference presented to cabinet	DoE	Cabinet	By February 2014	Govt: \$400			
Baseline:	No committee exists, role only defined at high level in NEP					σον φ 100			
Links:									
Action:	I.1.b. Give NECC (and DoE as secretariat) legal mandate through cabinet decision/decree	NECC established by cabinet decision/decree							
Baseline:	No committee exists, legal powers do not exist in any other form		,	Cabinet	DoE	By June 2014	NA		
Links:	I.1.a. Propose membership of the NECC								
Action:	I.1.c. Hold first meeting of NECC and set agenda for first year								
Baseline:	No committee exists, no agenda set	First NECC meeting held	NECC	DoE	By August 2014	Govt: \$800			
Links:	I.1.b. Give NECC legal mandate through cabinet decision	meeting neid			2014				
Action:	I.1.d. Hold subsequent meetings of NECC at least two times per year	Number of NECC meetings held per year			From August	Govt:			
Baseline:	No committee exists, no meetings held		NECC	DoE	2014 onwards	\$1,600/year			
Links:	I.1.c. Hold first meeting of NECC	y car							



		Key Performance	Responsible organ	nisation(s)	- Indicative	Estimated
Key strat	egic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget
Action:	I.2.a. Draft amendments to Electricity Act to strengthen DoE's legal powers with respect to sector planning (including master plans and IPP frameworks) and presented to cabinet	Amendments approved by NECC and presented to Cabinet		NECC Solicitor-	By December	Govt: \$800
Baseline:	Electricity Act dated and does not confer any powers on DoE		DoE (with TA)	General/Ministry of Justice	2014	TA: \$45,000
Links:	I.1.b. Give NECC and DoE legal mandate through cabinet decision					
Action:	I.2.b. Enact amendments to the Electricity Act	Amended Electricity Act enacted		DoE Solicitor- General/Ministry of Justice	By February 2015	NA
Baseline:	Electricity Act dated and in need of updating		Cabinet			
Links:	I.2.a. Draft amendments to Electricity Act to strengthen DoE's planning powers		Cubilet			
Action:	I.2.c. Conduct institutional review of DoE in light of new responsibilities	Institutional review completed		Ministry of		Cant. \$1 (0)
Baseline:	Exiting structure does not have focus on planning policy development			DoE (with TA)	Transport, Works and Public Utilities	By June 2015
Links:	I.2.b. Enact amendments to the Electricity Act			Otifices		
Action:	I.2.d. Incorporate recommendations of institutional review into DoE's plan and budget	Annual budget		Ministry of Transport, Works	By December	
Baseline:	May require a significant increase in DoE's budget	submitted	DoE	and Public Utilities	2015	Govt: \$1,60
Links:	I.2.c. Conduct institutional review of DoE					
Action:	I.2.e. Implement institutional restructuring, including hiring new staff as needed and conducting training	New staff hired DoE units	DoE	Ministry of Transport, Works and Public	By December 2016	Unknown



Baseline:	May require a change in the expertise currently at DoE and reorganization of units within DoE	restructured		Utilities		
Links:	I.2.d. Incorporate recommendations of institutional review into DoE's plan and budget					
Action:	I.2.f. Prepare and consult on an updated legislative gap analysis report post restructuring of DoE and implementation of short-term activities and present to NECC			NECC Solicitor-		
Baseline:	Legislative gap analysis proposes a two phase approach, the first of which is to be carried out immediately, the second phase towards the end of the SAP timeframe	Report approved by NECC and published	DoE (with TA)	General/Ministry of Justice Energy sector stakeholders	By December 2018	Govt: \$1,600 TA: \$45,000
Links:	I.1.b. Give NECC and DoE legal mandate through cabinet decisionI.2.b. Enact amendments to the Electricity Act			(through NECF)		
Action:	I.2.g. Implement recommendations of the updated legislative gap analysis	New legislation		C 1: :		
Baseline:	Original legislative gap analysis prepared as part of NEP. Second phase still to be implemented.	drafted and enacted New regulations	DoE	Solicitor- General/Ministry of Justice NECC	By December 2018	Unknown
Links:	I.2.f. Prepare and consult on an updated legislative gap analysis report	issued		NECC		
Action:	I.2.h. Conduct Regulatory Impact Assessments (RIAs) on specific actions and programmes under the NEP					
Baseline:	Policies and actions often not founded on rigorous analysis	Number of RIAs prepared	DoE	NECC	From December	Govt: \$1,600/year
Links:	I.1.b. Give NECC and DoE legal mandate through cabinet decisionI.2.b. Enact amendments to the Electricity Act				2016 onwards	
Action:	I.2.i. Contract out any responsibilities that DoE has for detailed implementation	Number of	DoE		By December	Govt: \$3,200



	activities, such as maintenance of off-grid systems, conducting energy audits, and bio- fuels development	contracts awarded			2017	
Baseline:	Most implementation activities are already contracted out, but some are still done in-house					
Links:	I.2.b. Enact amendments to the Electricity Act					
Action:	I.2.j. Undertake a comprehensive review of energy data in Fiji and recommend new systems and processes for collecting data and preparing energy forecasts			Bureau of Statistics FEA Department of		
Baseline:	Energy information and data is fragmented and incomplete	Review of Fiji energy data	DoE (with TA)	Environment Mineral Resource Department Climate Change	By December 2015	Govt: \$1,600 TA: \$45,000
Links:	III.4.a.Prepare and consult on a review of past off-grid rural electrification projects IV.1.a. Begin a comprehensive renewable energy resources mapping exercise	completed		Unit Fiji Commerce Commission Land Transport Authority Maritime Safety Authority of Fiji		171. \$\psi_2,000
Action:	I.2.k. Implement systems and processes recommended in review with respect to collecting energy data					
Baseline:	There are few systems in place with respect to the systematic collection of energy data	System of collecting energy data	DoE		By June 2016	Govt: \$4,800
Links:	III.4.e.Implement monitoring framework IV.1.e.Update inventory on annual basis VI.2.a. Collect data on fuel VII.3.a. Collect demand side energy data	established				
Action:	I.2.1. Collect energy data, including through the Household Income and Expenditure	Number of data	DoE	Bureau of	From June	Govt:



	Surveys	points collected		Statistics	2016 onwards	\$19,200/year
Baseline:	Some energy related questions were in previous surveys, but can be improved and added to in order to provide more detailed and accurate results					
Links:	III.4.e. Implement monitoring framework IV.1.e. Update inventory on annual basis VI.2.a. Collect data on fuel VII.3.a. Collect demand side energy data					
Action:	I.2.m. Establish a national energy information system where all collected energy information is stored.	Information system				
Baseline:	No national energy information system exists	created	DoE (with TA)	NECC	By June 2016	Govt: \$1,600
Links:	III.4.e. Implement monitoring framework IV.1.e. Update inventory on annual basis VI.2.a. Collect data on fuel	Information system populated	DOE (WILLTA)	NECC	by Julie 2010	TA: \$15,000
Action:	VII.3.a. Collect demand side energy data I.2.n. Make the national energy information system accessible to the public, by					
Baseline:	downloading it from DoE's website DoE does not make energy information available to the public, unless particular requests are made	Information system published on DoE's	DoE		From June 2016 onwards	Govt: \$400/year
Links:	III.4.e. Implement monitoring framework IV.1.e. Update inventory on annual basis VI.2.a. Collect data on fuel VII.3.a. Collect demand side energy data	website				, ,



Policy	Policy I.3: Improve stakeholder consultation									
	Key Performance	Responsible orga	nnisation(s)	Indicative	Estimated					
Key strategic actions		Indicators	Lead agency	Supporting agency(ies)	timeframe	budget				
Action: Baseline: Links:	I.3.a. Establish a National Energy Consultative Forum (NECF) and hold its first meeting No such forum exists in the energy sector	NECF first meeting held	DoE	NECC Energy sector stakeholders (through NECF)	By December 2015	Govt: \$4,800				
Action:	I.3.b. Hold NECF meetings at least twice a year to consult with stakeholders on energy sector issues and progress with respect to the NEP	Number of NECF meetings held per year Number of participants at NECF meetings	DoE	Energy sector stakeholders	From December	Govt:				
Baseline: Links:	Stakeholder consultations are carried out on an adhoc basis I.3.a. Establish a NECF			(through NECF)	2015 onwards	\$4,800/year				

Policy	Policy I.4: Improve regulation										
		Responsible organisation(s		ation(s)	Indicative	Estimated budget					
Key strategic actions		Key Performance Indicators	Lead agency	Supporting agency(ies)	timeframe						
Action: Baseline:	I.4.a. Draft amendments to Electricity Act to give DoE legal power with respect to technical regulation of the electricity sector Electricity Act dated and does not confer any powers on DoE	Amendments approved by NECC and presented to Cabinet	DoE (with TA)	NECC Solicitor- General/Ministry of Justice	By December 2014	Govt: \$800 TA: \$15,000					
Links:											
Action:	I.4.b. Commerce Commission and DoE to cooperate on energy sector regulation	Number of	Commerce	DoE	From	Govt:					



	through regular meetings during electricity price reviews, development of an IPP framework, and fuel price reviews. DoE will provide input from an energy sector policy and planning perspective, as well as contribute detailed technical expertise with respect to the electricity sector	meetings held	Commission	Regulated entities	February 2015 onwards	\$19,200/year
Baseline:	Limited involvement of DoE in energy sector regulation					
Links:	II.3.b. Implement new multi-year regulatory contract					
Action:	I.4.c. Develop plan for the phased transfer of responsibilities for technical regulation (as well as IPP and small-scale generation frameworks) from FEA to DOE, detailing transfer of staff as necessary	Transfer plan complete	Ministry of Transport, Works and Public Utilities	DoE FEA	By June 2015	Govt: \$1,600 TA: \$15,000
Baseline:	All technical regulation functions managed by FEA					
Links:	I.2.e. Implement institutional restructuring					
Action:	I.4.d. Establish a technical regulation unit within DoE and implement transfer of responsibilities from FEA to DoE	Number of staff transferred	Ministry of	D.F		
Baseline:	DoE does not have expertise to manage technical regulation		Transport, Works and Public Utilities	DoE FEA	By December 2016	Unknown
Links:	I.4.c. Develop plan for the phased transfer of responsibilities for technical regulation					

Policy I.5: Improve reporting, monitoring, and evaluation								
Key strategic actions	Key Performance	Responsible organis	sation(s)	Indicative	Estimated			
	Indicators	Lead agency	Supporting	timeframe	budget			



				agency(ies)		
Action: Baseline: Links:	I.5.a. Monitor progress relating to the Strategic Action Plan There was little monitoring of progress with respect to the 2006 Strategic Action Plan I.1.b. Give NECC and DoE legal mandate through cabinet decision	Number of strategic actions completed Number of strategic actions not completed Number of strategic actions updated	DoE	NECC	From December 2013 onwards	Govt: \$1,600 per year
Action: Baseline: Links:	I.5.b. Prepare annual progress report on the Strategic Action Plan, present draft at NECF Stakeholders not updated on progress relating to NEP/SAP I.5.a. Monitor progress relating to the Strategic Action Plan	Number of progress reports presented to NECF	DoE	Energy sector stakeholders (NECF)	From December 2014 onwards	Govt: \$800/year
Action: Baseline: Links:	I.5.c. Finalise progress report and present to NECC No committee exists, no progress reports presented I.5.b. Prepare annual progress report on the Strategic Action Plan	Number of progress reports approved by NECC	DoE	NECC	From February 2014 onwards	Govt: \$800/year



Policy area II. Grid-based power supply

Full policy statements

Refer to National Energy Policy

Summary of current situation

Refer to National Energy Policy and SE4ALL report

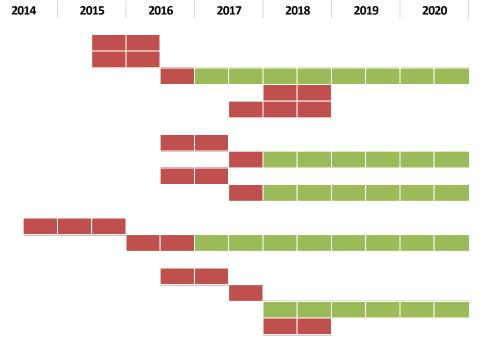
Targets specific to policy area

- Percentage of grid-based electricity generation from renewables = 81% by 2020
- ☐ Percentage of electricity generated by privately owned independent power producers = 23% by 2020
- ☐ Percentage of population with electricity access = 100% by 2020
- Energy intensity (power consumption per unit of GDP in kWh/FJD) = 0.215 by 2020



Summary of timeframes

Policy II.1:	Increase private sector investment in large-scale electricity generation
II.1.a.	Prepare and consult on a review international approaches to procurement
II.1.b.	Prepare and consult on a set of PPA principles
II.1.c.	Implement the recommended procurement process
II.1.d.	Develop a grid code
II.1.e.	Procure and achieve financial close of a new renewable energy IPP
Policy II.2:	Increase private sector investment in small-scale grid-connected renewable
II.2.a.	Prepare and consult on mechanisms for investment in small-scale generation
II.2.b.	Implement recommended mechanism
II.2.c.	Prepare and consult on a review of approaches to net metering
II.2.d.	Implement recommended mechanism
Policy II.3:	Strengthen regulation of the electricity industry
II.3.a.	Draft and consult on a new multi-year regulatory contract
II.3.b.	Implement new multi-year regulatory contract
Policy II.4:	Improve the efficiency and effectiveness of management of the electricity grid
II.4.a.	Draft and consult on a new process for updating plans
II.4.b.	Implement planning process
II.4.c.	Update plans on a periodic basis
II.4.d.	Conduct feasibility study on the potential use of smart grid technology
	= Strategic action with fixed deadline
	= Ongoing strategic action





Strategic actions

		Key Performance	Responsible orga	nisation(s)	Indicative timeframe	Estimated		
Key strat	regic actions	Indicators	Lead agency	Supporting agency(ies)		budget		
Action: Baseline: Links:	II.1.a. Prepare and consult on a review international approaches to competitive procurement from large-scale IPPs and recommend an appropriate process for Fiji No experience in Fiji	Review and published	DoE (with TA)	FEA Commerce Commission Energy sector stakeholders (through NECF)	By June 2016	Govt: \$4,80 TA: \$45,000		
Action:	II.1.b. Prepare and consult on a set of principles to be applied in all power purchase agreements	Principles published		FEA Commerce Commission		Govt: \$3,200		
Baseline:	FEA has existing PPAs in place, but no transparent principles in place		*	1 -	*	I LIGH (WITTH LA)	Energy sector	By June 2016
Links:	II.1.a. Prepare and consult on a review international approaches to procurement			(through NECF)				
Action:	II.1.c. Implement the recommended procurement process and PPA principles for large-scale IPPs	Regulation (or		NECC FEA				
Baseline:	No process in place, no history of IPP competitive procurement	similar) approved by NECC and published	DoE	Commerce Commission	By December 2016	Govt: \$3,200		
Links:	II.1.b. Prepare and consult on a set of PPA principles	published						
Action:	II.1.d. Develop a grid code that regulates the technical aspects relating to connections to, and the operation and use of, the transmission system.	Grid code published	DoE (with TA)	FEA	By December 2018	Govt: \$3,200 TA: \$45,000		



Baseline:	Standard operating procedures applied by FEA, but not codified					
Links:	II.1.c. Implement the recommended procurement process					
Action:	II.1.e. Procure and achieve financial close of a new renewable energy IPP, applying new process, PPA principles, and grid code (if published)	Financial close achieved	FEA	DoE Commerce	By December 2018	Govt: \$28,800
Baseline:	No privately owned IPPs procured to-date	deriae v eu		Commission	_010	Ψ 2 0,000
Links:	II.1.d. Develop a grid code					

Policy	Policy II.2: Increase private sector investment in small-scale grid-connected renewable generation							
		Key Performance Indicators	Responsible organ	nisation(s)	Indicative timeframe	Estimated		
Key strat	egic actions		Lead agency	Supporting agency(ies)		budget		
Action: Baseline: Links:	II.2.a. Prepare and consult on a review of mechanisms for incentivising investment in small-scale generation, including feed-in tariffs Existing feed-in tariff set by Commerce Commission and updated frequently, does not distinguish between technologies or size of generation	Review completed	DoE (with TA)	FEA Commerce Commission Energy sector stakeholders (through NECF)	By June 2017	Govt: \$4,800 TA: \$45,000		
Action: Baseline:	II.2.b. Implement recommended mechanism, including new feed-in tariffs and caps on installed feed-in tariff capacity if applicable, through new regulation as appropriate Existing feed-in tariff set by Commerce Commission and updated frequently, does not	Regulation (or similar) approved by NECC and published	DoE	FEA Commerce Commission NECC	By December 2017	Govt: \$3,200		



	distinguish between technologies or size of generation					
Links:	II.2.a. Prepare and consult on mechanisms for investment in small-scale generation					
Action:	II.2.c. Prepare and consult on a review of approaches to net metering, including standard connection procedures and netmetering tariffs	Review completed		FEA Commerce Commission	By June 2017	Govt: \$4,800 TA: \$45,000
Baseline:	No net metering policy in place, no connected distributed generation		DoE (with TA)	Energy sector stakeholders		
Links:	II.2.a. Prepare and consult on mechanisms for investment in small-scale generation			(through NECF)		
Action:	II.2.d. Implement recommended net-metering mechanism through new regulation as appropriate	Regulation (or similar) approved by NECC and published	D. F.	FEA Commerce	By December	G + #2 200
Baseline:	No net metering policy in place, no connected distributed generation		DoE	Commission NECC	2017	Govt: \$3,200
Links:	II.2.b. Implement recommended mechanism					

Policy	Policy II.3: Strengthen transparency and effectiveness of the regulation of the electricity industry						
		Key Performance	Responsible organis	sation(s)	- Indicative	Estimated	
Key stra	tegic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget	
Action:	II.3.a. Draft and consult on a new multi-year regulatory contract for determining retail electricity tariffs	Final contract	Commerce	FEA DoE	p. p. 1	Coxt. \$0.600	
Baseline:	Annual contract is currently used, relatively little detail, process is not entirely transparent. DoE is not involved in tariff reviews by Commerce Commission		Commission (with TA)	Energy sector stakeholders (through NECF)	By December 2015	Govt: \$9,600 TA: \$45,000	



Links:	I.4.b. Commerce Commission and DoE to cooperate on energy sector regulation					
Action:	II.3.b. Implement new multi-year regulatory contract for determining retail electricity tariffs, including conducting the first multi-year tariff review	Contract approved by NECC and signed	Commerce	FEA	By December	Govt: \$8,000
Baseline:	No multi-year tariff review has been previously conducted	First multi-year tariff review	Commission (with TA)	DoE NECC	2016	TA: \$45,000
Links:	II.3.a. Draft and consult on a new multi-year regulatory contract	completed				

Policy	Policy II.4: Improve the efficiency and effectiveness of management of the electricity grid							
		Voy Porformanco	Responsible organ	nisation(s)	- Indicative timeframe	Estimated		
Key strat	egic actions	Key Performance Indicators	Lead agency	Supporting agency(ies)		budget		
Action:	II.4.a. Draft and consult on a new process for updating and publishing power development and asset management plans			FEA				
Baseline:	Power development plan and asset management plan exist, but not reviewed DoE or made available to the public	New process approved	DoE	Energy sector stakeholders (through NECF)	By June 2017	Govt: \$6,400		
Links:								
Action:	II.4.b. Implement process for power development and asset management planning through license or new regulations as appropriate	Regulation (or similar) approved by NECC and published	DoE	FEA	By December	Govt: \$1,600		
Baseline:	No defined process for updating plans			NECC	2017			
Links:	II.4.a. Draft and consult on a new process for updating plans							

Grid-based power supply



Action: Baseline: Links:	II.4.c. Update power development and asset management plans on a periodic basis as per new regulations and publish Plans not updated regularly II.4.b. Implement planning process	Power development plan and asset management plan updated	FEA	DoE	From December 2017 onwards	Govt: \$28,800/year
Action:	II.4.d. Conduct feasibility study on the potential use of smart grid technology in Fiji	Feasibility study			By December	Govt: \$3,200
Baseline:	Smart grid technologies have not been investigated	completed	DoE (with TA)	FEA	2018	TA: \$90,000
Links:						



Policy area III. Rural electrification

Full policy statements

Refer to National Energy Policy

Summary of current situation

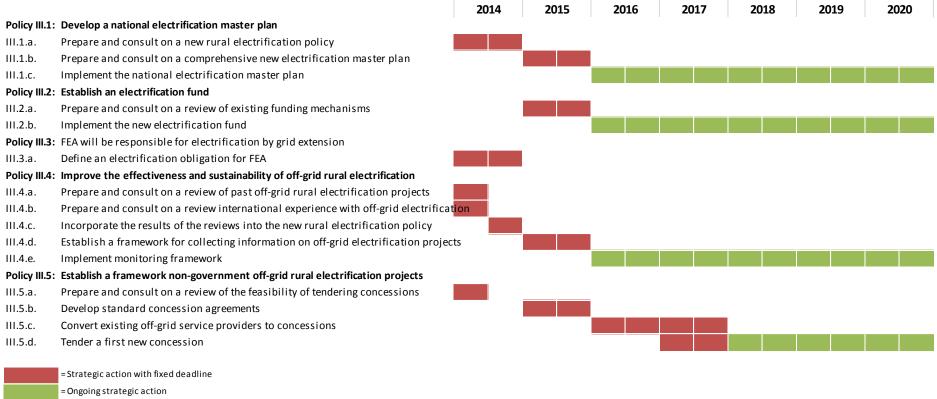
Refer to National Energy Policy and SE4ALL report

Targets specific to policy area

- ☐ Percentage of population with electricity access = 100% by 2020
- ☐ Percentage of rural households with access to electricity = 100% by 2020
- \Box Percentage of rural households with access to modern fuels = 81% by 2020



Summary of timeframes





Strategic actions

Policy III.1: Develop a national electrification master plan							
		Key Performance	Responsible organisation(s)		Indicative	Estimated	
Key strat	egic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget	
Action:	III.1.a. Prepare and consult on a new rural electrification policy that incorporates the results of the review of off-grid electrification (including concessioning), FEA's new electrification obligations, and the availability of an electrification fund.						
Baseline:	The existing rural electrification policy and RESCO policy are dated and appear to be producing mixed results	review of Published Rural electrification policy approved by NECC and published review of past	Rural electrification		NECC FEA		
	III.2.a.Prepare and consult on a review of existing funding mechanisms III.3.a.Define an electrification obligation for FEA		DoE	PWD Energy sector stakeholders (through NECF)	By December 2014	Govt: \$3,200	
Links:	III.4.a.Prepare and consult on a review of past off-grid rural electrification projects						
	III.4.b.Prepare and consult on a review international experience with off-grid electrification						
	III.5.a.Prepare and consult on a review of the feasibility of tendering concessions						
Action:	III.1.b. Prepare and consult on a comprehensive new national electrification master plan that shows how each unelectrified area of Fiji will be served in a least-cost manner, in a manner consistent with the rural electrification policy	Master plan approved by NECC and published	DoE (with TA)	NECC FEA PWD Energy sector stakeholders	By December 2015	Govt: \$19,200 TA: \$225,000	



Baseline:	No master plan in place			(through NECF)		
Links:	III.1.a.Prepare and consult on a new rural electrification policy					
Action:	III.1.c. Implement the national electrification master plan			FEA		
Baseline:	Rural electrification projects are driven by community demand rather than a systematic approach	Number of people with new access to electricity	DoE	PWD Non- governmental	From December 2015 onwards	Unknown
Links:	III.1.b.Prepare and consult on a comprehensive new electrification master plan			organisations		

Policy	Policy III.2: Establish an electrification fund							
		Key Performance	Responsible organi	sation(s)	Indicative timeframe	Estimated		
Key strat	egic actions	Indicators	Lead agency	Supporting agency(ies)		budget		
Action:	III.2.a. Prepare and consult on a review of existing funding mechanisms for rural electrification and design a new electrification fund, including a methodology to determine subsidy levels to different providers, that makes funding more transparent and easier to access by different stakeholders	Popart on		FEA				
Baseline:	Funding for rural electrification projects comes from DoE's budget. The current rural electrification policy allows FEA to access these funds under certain circumstances	Report on electrification funding published	DoE (with TA)	PWD Energy sector stakeholders (through NECF)	By December 2015	Govt: \$4,800 TA: \$90,000		
Links:	III.1.a.Prepare and consult on a new rural electrification policy III.1.c. Implement the national electrification master plan							



Action:	III.2.b. Establish the new electrification fund through regulations and implement it through the new rural electrification policy and electrification master plan	Fund regulations (or similar) approved by NECC and published		NECC FEA	F	
Baseline: Links:	Funding is driven by community demand III.2.a.Prepare and consult on a review of existing funding mechanisms	Total subsidies provided Subsidy provided per person with new access to electricity	DoE	PWD Non- governmental organisations	From December 2015 onwards	Unknown

1 Only	III.3: FEA will be responsible for ele	7	Responsible orga		To disation	Estimated
Key strat	regic actions	Key Performance Indicators	Lead agency	Supporting agency(ies)	Indicative timeframe	Estimated budget
Action:	III.3.a. Define an electrification obligation for FEA, with clearer mechanisms for accessing funding from the electrification fund, and incorporate into the new regulatory contract, rural electrification policy, and electrification master plan	Obligation		NECC FEA Commerce	By December	
Baseline:	The existing rural electrification policy places importance on FEA electrification by grid extension, but does not define specific obligations	approved by NECC and published	DoE	Commission Energy sector stakeholders (through NECF)	2014	Govt: \$3,200
Links:	III.1.a.Prepare and consult on a new rural electrification policy					



Policy III.4: Improve the effectiveness and sustainability of the existing management models for off-grid rural electrification

		Key Performance	Responsible organ	isation(s)	Indicative	Estimated	
Key strat	egic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget	
Action:	III.4.a. Prepare and consult on a review of past off-grid rural electrification projects in Fiji			PWD			
Baseline:	Data and information on past projects is piecemeal	Review published	DoE (with TA)	Energy sector stakeholders	By June 2014	Govt: \$1,600 TA: \$45,000	
Links:	III.1.a.Prepare and consult on a new rural electrification policy			(through NECF)			
Action:	III.4.b. Prepare and consult on a review international experience with off-grid electrification and develop recommendations to apply in Fiji	Review published		PWD Energy sector	By June 2014	Govt: \$1,600	
Baseline:	No recent studies have investigated whether Fiji is applying international best practice		DoE (with TA)	stakeholders (through NECF)		TA: \$45,000	
Links:	III.4.a.Prepare and consult on a review of past off-grid rural electrification projects						
Action:	III.4.c. Incorporate the results of the reviews into the new rural electrification policy						
Baseline:	The existing rural electrification policy and RESCO policy are dated and appear to be producing mixed results	Off-grid recommendations incorporated into			By December 2014		
	III.4.a. Prepare and consult on a review of past off-grid rural electrification projects	approved rural electrification policy	DoE			Govt: \$1,600	
Links:	III.4.b.Prepare and consult on a review international experience with off-grid electrification		policy				
	III.1.a.Prepare and consult on a new rural						



	electrification policy					
Action:	III.4.d. Establish a framework for collecting information on off-grid electrification projects and monitoring their performance	Monitoring				
Baseline:	Some monitoring is undertaken, but comprehensive data is not available	U	DoE		By December 2015	Govt: \$1,600
Links:	I.2.m. Establish a national energy information system					
Action:	III.4.e. Implement monitoring framework of off-grid electrification projects and incorporate into energy information system	Number of projects		PWD	From	
Baseline:	Some monitoring is undertaken, but comprehensive data is not available		DoE	Non- governmental	December 2015 onwards	Govt: \$3,200 per year
Links:	III.4.d. Establish a framework for collecting information on off-grid electrification projects			organisations		

Policy III.5: Establish a framework for encouraging off-grid rural electrification projects by of non-government providers

			Responsible organi	sation(s)	Indicative	Estimated
Key strat	tegic actions	Indicators Lead agency		Supporting agency(ies)	timeframe	budget
Action:	III.5.a. Prepare and consult on a review of the feasibility of tendering concessions for the electrification of off-grid communities to non-government providers	Review approved		NECC PWD		Coxt. \$1 600
Baseline:	There are few (if any) off-grid schemes that are owned, operated, and maintained by non-government providers. Those that do exist are not monitored or controlled by DoE	by NECC and published	DoE (with TA)	Energy sector stakeholders (through NECF)	By June 2014	Govt: \$1,600 TA: \$15,000
Links:	III.1.a.Prepare and consult on a new rural					

Rural electrification



	electrification policy III.1.b.Prepare and consult on a comprehensive new electrification master plan					
Action: Baseline: Links:	III.5.b. If considered feasible, develop standard concession agreements and tendering procedures No concession agreements exist III.5.a. Prepare and consult on a review of the feasibility of tendering concessions	Procedures approved by NECC and published	DoE (with TA)		By December 2015	Govt: \$1,600 TA: \$15,000
Action:	III.5.c. Convert existing off-grid service providers to concessions, of a length sufficient to allow recovery of any outstanding investment costs	Number of existing providers		Non-government	By December	G
Baseline:	Existing off-grid providers are operating on standard maintenance contracts, with investments made by DoE	converted to concessions	DoE	organisations	2017	Govt: \$9,600
Links:	III.5.b.Develop standard concession agreements					
Action:	III.5.d. Tender a first new concession for an off-grid electrification project to a non-government provider	Financial close			By December	
Baseline:	DoE has never tendered out an off-grid project	achieved	DoE		2017	Govt: \$9,600
Links:	III.5.c. Convert existing off-grid service providers to concessions					



Policy area IV. Renewable energy

Full policy statements

Refer to National Energy Policy

Summary of current situation

Refer to National Energy Policy and SE4ALL report

Targets specific to policy area

- Percentage of grid-based electricity generation from renewables = 81% by 2020
- \Box Renewable energy share in total energy consumption = 18% by 2020



Summary of timeframes

Summa	ry ot timetrames										
		2014	2015	201	.6	2017	2018	2	2019	2	2020
Policy IV.1:	Maintain a comprehensive assessment of Fiji's renewable energy resources			_							
IV.1.a.	Begin a comprehensive renewable energy resources mapping exercise										
IV.1.b.	Identify most promising undeveloped renewable sites										
IV.1.c.	Conduct pre-feasibility analysis for each renewable site										
IV.1.d.	Compile information on renewable energy resources and key sites										
IV.1.e.	Update inventory on annual basis										
Policy IV.2:	Make all data on renewable energy resources available to the public			_							
IV.2.a.	Publish the first renewables inventory										
IV.2.b.	Publish the updated renewables inventory on annual basis										
Policy IV.3	Promote the use of renewable energy resources										
IV.3.a.	Ensure results of renewables research and inventory are considered										
Policy IV.4:	Research and promote new renewable energy technologies										
IV.4.a.	Prepare a research paper summarising international renewables developments										
IV.4.b.	Prepare review of the existing renewables tax incentives										
IV.4.c.	Implement recommendations from review of tax incentives										
Policy IV.5	Conduct further investigations into geothermal energy resources										
IV.5.a.	Prepare and consult on a study investigating the viability of geothermal energy										
IV.5.b.	Explore funding options to support an exploratory drilling programme										
IV.5.c.	If funding is secured, conduct drilling programme and publish results										
IV.5.d.	Contract out a pilot geothermal generator as IPP										
Policy IV.6	Promote and improve guidelines and technical standards for renewable energy										
IV.6.a.	Prepare and consult on a review of the technical standards available										
IV.6.b.	Adopt the standards recommended by the review										
Policy IV.7	Work with non-Governmental organisations to remove barriers										
IV.7.a.	Hold interviews with key stakeholders on the barriers										
IV.7.b.	Prepare and consult on the results of the interviews										
IV.7.c.	Implement recommendations to remove barriers										
	= Strategic action with fixed deadline										
	= Ongoing strategic action										



Strategic actions

		Key Performance	Responsible orga	anisation(s)	Indicative	Estimated	
Key strat	egic actions	Indicators	Lead agency	Lead agency Supporting agency(ies)		budget	
Action:	IV.1.a. Begin a comprehensive renewable energy resources mapping exercise, including monitoring wind speeds, solar radiation, and hydro flows	Updated results included in energy information system	DoE (with TA)	FEA Department of Environment	By December 2015	Govt: \$9,600/year TA:	
Baseline:	Limited renewable resource data available	and published annually		Climate Change	2010	\$135,000/yea	
Links:	I.2.m. Establish a national energy information system			Unit			
Action:	IV.1.b. Identify most promising undeveloped wind, solar, hydro, and geothermal renewable sites	List of results		FEA Department of Environment		Govt: \$9,600	
Baseline:	No inventory exists	prepared	DoE (with TA)	Mineral Resource	By December 2015		
Links:	IV.1.a. Begin a comprehensive renewable energy resources mapping exercise	Number of sites indentified		, ,	Department Climate Change	2015	TA: \$45,000
	II.4.c. Update plans on a periodic basis			Unit			
Action:	IV.1.c. Conduct pre-feasibility analysis for each renewable site			FEA Department of			
Baseline:	No inventory exists	Number of sites for which pre-	DoE (with TA)	Environment Mineral Resource	By December	Govt: \$9,600	
Links:	IV.1.b. Identify most promising undeveloped renewable sites	feasibility completed	202 (11111111)	Department Climate Change Unit	2016	TA: \$45,000	
Action:	IV.1.d. Compile information on renewable energy resources and key sites as inventory	Inventory	DoE (with TA)	FEA	By December	Govt: \$3,200	
Baseline:	Information on renewable resources is not	completed	,	NECC	2016		



	shared					
Links:	IV.1.c. Conduct pre-feasibility analysis for each renewable site					
Action:	IV.1.e. Update inventory on annual basis					
Baseline:	Information on renewable resources is often not kept up to date	Inventory added to energy information system and	DoE	FEA	From December	Govt: \$6,400/year
Links:	IV.1.d. Compile information on renewable energy resources and key sites	published			2016 onwards	

Policy	Policy IV.2: Make all data on renewable energy resources available to the public and prospective investors									
		Key Performance	Responsible organ	nisation(s)	Indicative	Estimated				
Key strat	egic actions	Indicators	Lead agency Supporting agency(ies)		timeframe	budget				
Action:	IV.2.a. Publish the first renewables inventory, including all background information, and make it downloadable on DoE's website and present at NECF.									
Baseline:	Information on renewable resources is often not shared	Inventory published	DoE	Energy sector stakeholders (through NECF)	By December 2016	Govt: \$1,600				
Links:	IV.1.d. Compile information on renewable energy resources and key sites			(unough viet)						
Liliks.	I.2.n. Make the national energy information system accessible to the public									
Action:	IV.2.b. Publish the updated renewables inventory on annual basis			Energy sector	From					
Baseline:	Up to date information on renewable resources is often not shared	Inventory published	DoE	stakeholders (through NECF)	December 2016 onwards	Govt: \$1,600/year				
Links:	IV.2.a.Publish the first renewables inventory									



Policy IV.3: Promote the use of renewable energy resources for both grid-connected and off-grid electricity supply

		Key Performance	Responsible organisation(s)		Indicative	Estimated
Key stra	tegic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget
Action:	IV.3.a. Ensure results of renewables research and inventory are considered in other regulations and policy (including the rural electrification policy, feed-in tariff mechanism, and net metering policy)					
Baseline:	Solar and hydro are currently considered for rural electrification, but there is potential for more. No FiT or net metering mechanisms in place.	Rural electrification policy and feed-in tariff and net metering	DoE	NECC PWD FEA	From December	NA
Links:	II.1.a. Prepare and consult on a review international approaches to procurement II.2.a. Prepare and consult on mechanisms for investment in small-scale generation II.2.c. Prepare and consult on a review of approaches to net metering	regulations approved by NECC and published		Non-government organisations	2014 onwards	
	III.1.a.Prepare and consult on a new rural electrification policy					

Policy IV.4: Research and promote new renewable energy technologies								
	Key Performance	Responsible orga	Responsible organisation(s)		Estimated			
Key strategic actions	Indicators	Lead agency	Supporting agency(ies)	Indicative timeframe	budget			
Action: IV.4.a. Prepare and consult on a re (at least every two years) summari international developments relations.	sing nublished	DoE (with TA)	Energy sector stakeholders (via	From December	Govt: \$1,600/year			



Baseline:	renewable energy technologies and their applicability in Fiji International developments are not systematically monitored			NECF)	2016 onwards	TA: \$22,000/year
Links:						
Action:	IV.4.b. Prepare review of the existing tax incentives that are in place for investments in renewable energy technologies	Review published De	DoE	NECC Revenue & Customers Authority Energy sector stakeholders (via NECF)	By December 2016	Govt: \$1,600
Baseline:	VAT exemptions are already in place for renewables, tax holidays also exist but subject to conditions					
Links:	IV.4.a. Prepare a research paper summarising international renewables developments					
Action:	IV.4.c. Implement recommendations from review of tax incentives	Amendments to Revenue and	Revenue &			
Baseline:	No recent review of tax incentives	Customs Incentives	Customers	NECC	By February	NA
Links:	IV.4.c. Implement recommendations from review of tax incentives		Authority	DoE	2017	

Policy	Policy IV.5: Conduct further investigations into geothermal energy resources as a matter of priority								
	Key Performance	Responsible organ	isation(s)	Indicative	Estimated				
Key strat	egic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget			
Action:	IV.5.a. Prepare and consult on a study investigating the viability of geothermal energy	Study published		Department of	By December	Govt: \$4,800			
Baseline:	One existing geothermal study conducted by JICA		DoE (with TA)	Mineral Resources FEA	2015	TA: \$135,000			
Links:	IV.1.a. Begin a comprehensive renewable								



	energy resources mapping exercise III.1.b.Prepare and consult on a comprehensive new electrification master plan II.4.c. Update plans on a periodic basis					
Action:	IV.5.b. Explore funding options to support an exploratory drilling programme					
Baseline:	No funding has been made available for drilling	Funding secured	Department of Mineral Resources	DoE FEA	By June 2016	Govt: \$1,600
Links:	IV.5.a. Prepare and consult on a study investigating the viability of geothermal energy					
Action:	IV.5.c. If funding is secured, conduct drilling programme and publish results	Drilling		DoE FEA	By December 2017	Unknown
Baseline:	No existing geothermal drilling	programme	Department of Mineral Resources			
Links:	IV.5.b. Explore funding options to support an exploratory drilling programme	conducted				
Action:	IV.5.d. On completion of drilling programme, and if viable sites found, launch procurement process to contract out a pilot geothermal generator as IPP	Financial close	FEA	Department of Mineral Resources	By December	Unknown
Baseline:	No geothermal generation in Fiji	reached		DoE	2018	CHRIOWII
Links:	IV.5.c. If funding is secured, conduct drilling programme and publish results					

Policy IV.6: Promote and improve guidelines and technical standards for renewable energy technologies								
		Key Performance	Responsible organisation(s)		Indicative	Estimated		
Key stra	tegic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget		
Action:	IV.6.a. Prepare and consult on a review of the technical standards available internationally	Review published	DoE	Energy sector	By December	Govt: \$4,800		



	for renewable energy technologies in use or likely to be used in Fiji			stakeholders (through NECF)	2016	
Baseline:	No technical standards exist					
Links:	IV.4.a. Prepare a research paper summarising international renewables developments					
Action:	IV.6.b. Adopt the standards recommended by the review	Regulations (or				
Baseline:	No review of existing standards has been conducted	similar) adopting the standards approved by NECC	DoE	NECC	By June 2017	Govt: \$1,600
Links:	IV.6.a. Prepare and consult on a review of the technical standards available internationally	and published				

Policy IV.7: Work with industry associations, civil society, non-Governmental organisations and communities to identify and remove regulatory and socio-economic barriers

	Vtttt	Key Performance	Responsible organisation(s)		Indicative	Estimated
Key strat	egic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget
Action:	IV.7.a. Hold interviews with key stakeholders on the barriers to the uptake of renewables in Fiji					
Baseline:	Limited interaction between non-Governmental stakeholders and Government agencies on renewables between reviews of the NEP	Number of interviews held	D.F.	Selected energy sector stakeholders	By December 2016	Govt: \$3,200
	IV.4.a. Prepare a research paper summarising international renewables developments		DoE			
Links:	III.1.c. Implement the national electrification master plan					
	II.1.e. Procure and achieve financial close of a new renewable energy IPP					

Renewable energy



Action:	IV.7.b. Prepare and consult on the results of the interviews			_		
	Results of Government investigations often not presented to stakeholders	Report on results published	DoE	Energy sector stakeholders (through NECF)	By June 2017	Govt: \$1,600
Links:	IV.7.a. Hold interviews with key stakeholders on the barriers			(unough NECr)		
Action:	IV.7.c. Implement recommendations to remove barriers	Regulations (or similar)				
Baseline:	Barriers exist, particularly with respect to starting a renewables business	implementing changes approved	DoE	NECC	From June 2017 onwards	Unknown
Links:	IV.7.b. Prepare and consult on the results of the interviews	by NECC and published				



Policy area V. Transport

Full policy statements

Refer to National Energy Policy

Summary of current situation

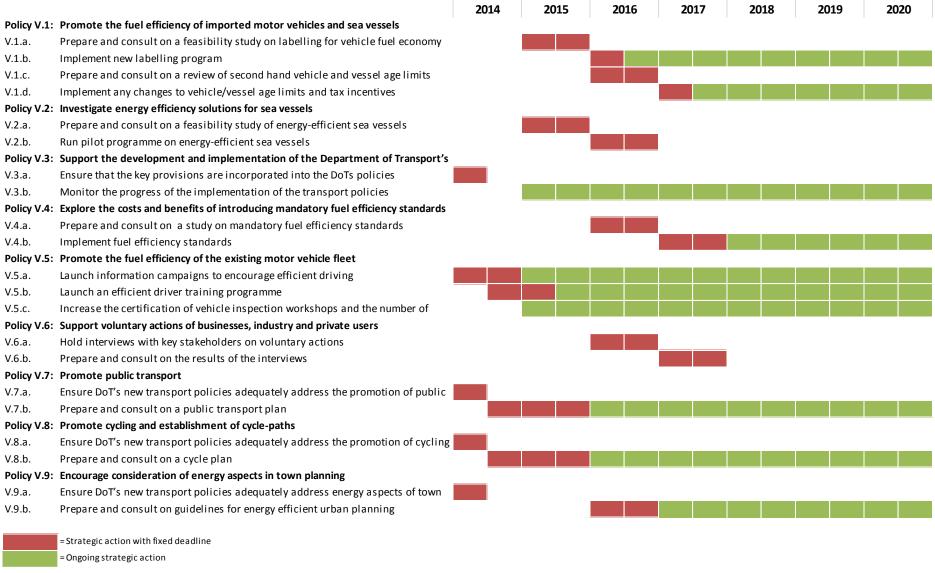
Refer to National Energy Policy and SE4ALL report

Targets specific to policy area

Percentage of fuel efficient vehicles as a % of total vehicles on the road = 5% by 2020



Summary of timeframes





Strategic actions

		Key Performance	Responsible organ	isation(s)	Indicative	Estimated
Key strat	regic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget
Action:	V.1.a. Prepare and consult on a feasibility study on labelling for vehicle fuel economy of imported land transport vehicles, vessels, and outboard engines	Study published	Land Transport	DoE DoT Maritime Safety Authority		
Baseline:	No labelling program in place in the transport sector		Authority (with TA)	Revenue & Customs Authority Energy sector	By December 2015	Govt: \$1,600 TA: \$22,000
Links:	V.3.a. Ensure that the key provisions are incorporated into the DoTs policies			stakeholders (through NECF)		
Action:	V.1.b. Implement new labelling program (if considered viable)	New regulations (or similar)		NECC		
Baseline:	No labelling program in place in the transport sector	approved by NECC and published Number of	Land Transport	DoE DoT Maritime Safety	D. I. 2016	Govt:
Links:	V.1.a. Prepare and consult on a feasibility study on labelling for vehicle fuel economy	vehicles/vessels	Authority	Authority Revenue & Customs Authority	By June 2016	\$3,200/year
Action:	V.1.c. Prepare and consult on a review of second hand vehicle and vessel age limits and import tax incentives	Review published		DoT Land Transport Authority	By December	
Baseline:	Age limits already in place, some tax incentives for electric buses etc.		DoE	Maritime Safety Authority Revenue & Customs	2016	Govt: \$4,800
Links:	V.3.a. Ensure that the key provisions are			Authority		



incorporated into the DoTs policies			Energy sector stakeholders (through NECF)		
Action: V.1.d. Implement any changes to vehicle/vessel age limits and tax incentives through new regulations as appropriate Baseline: Age limits already in place, some tax incentives for electric buses etc. V.1.c. Prepare and consult on a review of second hand vehicle and vessel age limits and import tax incentives	New regulations (or similar) approved by NECC and published Average age of imported second hand land vehicles Average fuel efficiency of imported vehicles/vessels	DoE	NECC DoT Land Transport Authority Maritime Safety Authority Revenue & Customs Authority	By June 2017	Govt: \$3,200/year

•		V D (Responsible orga	nnisation(s)	Indicative	Estimated
Key strategic actions		Key Performance Indicators	Lead agency	Supporting agency(ies)	timeframe	budget
Action:	V.2.a. Prepare and consult on a feasibility study of energy-efficient sea vessels	Feasibility study published		Energy sector	By December 2015	Govt: \$4,800
Baseline:	Possible efficiency solutions have not been explored		DoE	stakeholders (via NECF) Maritime Safety		
Links:	V.3.a. Ensure that the key provisions are incorporated into the DoTs policies			Authority		
Action:	V.2.b. Run pilot programme on energy- efficient sea vessels (if considered viable)	Results of pilot programme		Maritime Safety	By December 2016	Govt: \$9,600
Baseline:	No such vessels have been built or operated in Fiji	published Number of pilot	DoE	Authority Energy sector stakeholders (via		
Links:	V.2.a. Prepare and consult on a feasibility study of energy-efficient sea vessels			NECF)		



Policy V.3: Support the development and implementation of the Department of Transport's land and marine transport policies that encourage a shift towards more energy efficient forms of land and sea transport

Kev Kev		Key Performance	Responsible organis	ation(s)	Indicative	Estimated
Key strat	tegic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget
Action: Baseline: Links:	V.3.a. Ensure that the key provisions contained in the NEP and SAP are incorporated into the DoTs policies No current policies. Transport planning has focused on infrastructure, with little focus on energy consumption	New transport policies published Number of provisions in new policies relating to energy efficiency	DoT	DoE Land Transport Authority Maritime Safety Authority Civil Aviation Authority	June 2014	NA
Action: Baseline: Links:	V.3.b. Monitor the progress of the implementation of the transport policies with respect to energy policy No current policies. V.3.a. Ensure that the key provisions are incorporated into the DoTs policies I.5.a. Monitor progress relating to the Strategic Action Plan	SAP and progress report updated to reflect energy-related aspects of new transport policy	DoE	DoE Land Transport Authority Maritime Safety Authority Civil Aviation Authority Bureau of Statistics	From December 2014 onwards	Govt: \$1,600

Policy V.4: Explore the costs and benefits of introducing mandatory fuel efficiency standards							
	Key Performance Indicators	Responsible organis	sation(s)	Indicative	Estimated		
Key strategic actions		Lead agency	Supporting agency(ies)	timeframe	budget		



Action: Baseline: Links:	V.4.a. Prepare and consult on a study investigating the feasibility of implementing mandatory fuel efficiency standards in Fiji No mandatory standards, no feasibility study undertaken V.1.b. Implement new labelling program V.1.d. Implement any changes to vehicle/vessel age limits and tax incentives	Study published	DoE (with TA)	DoT Land Transport Authority Maritime Safety Authority Revenue & Customs Authority Energy sector stakeholders (through NECF)	By December 2016	Govt: \$4,800 TA: \$30,000
Action: Baseline: Links:	V.4.b. Implement fuel efficiency standards (if considered viable) through new regulations as appropriate No mandatory standards V.4.a. Prepare and consult on a study on mandatory fuel efficiency standards	New regulations (or similar) approved by NECC and published Average fuel efficiency of imported vehicles/vessels	DoE	NECC DoT Land Transport Authority Maritime Safety Authority Revenue & Customs Authority	By December 2017	Unknown

Policy	Policy V.5: Promote the fuel efficiency of the existing motor vehicle fleet									
Key strategic actions		Key Performance	Responsible orga	nisation(s)	Indicative	Estimated budget				
		Indicators	Lead agency	Supporting agency(ies)	timeframe					
Action: Baseline: Links:	V.5.a. Launch information campaigns to encourage efficient driving No campaigns run	Number of advertisements run	DoT	DoE Land Transport Authority	By December 2014	Govt: \$1,600				
Action: Baseline:	V.5.b. Launch an efficient driver training programme, possibly incorporating into existing defensive driving courses Only defensive driver courses run	Number of drivers trained in fuel- efficient driving practice	DoT	DoE Land Transport Authority	By June 2015	Govt: \$9,600/year				



Links:						
Action:	V.5.c. Increase the certification of vehicle inspection workshops and the number of testing stations to improve the enforcement of vehicle maintenance and maximum axel weight standard	Number of vehicles tested	Land Transport	DoE	From December	Govt:
Baseline:	Some testing and certification, room for improvement	Number of workshops certified	Authority	DoT	2014 onwards	\$19,200/year
Links:	V.5.a. Launch information campaigns to encourage efficient driving					

	V.6: Support voluntary actions of b	Key Performance Indicators	Responsible orga		Indicative	Estimated budget
Key strat	egic actions		Lead agency	Supporting agency(ies)	timeframe	
Action:	V.6.a. Hold interviews with key stakeholders on voluntary actions to improve transport efficiency					
Baseline:	Limited interaction between non-Governmental stakeholders and Government agencies on transport efficiency between reviews of the NEP	eholders and Government agencies on sport efficiency between reviews of the		Selected transport sector stakeholders	By December 2016	Govt: \$3,200
Links:						
Action:	V.6.b. Prepare and consult on the results of the interviews			Energy sector		
	Results of Government investigations often not presented to stakeholders	Report on results published	DoE	stakeholders (through NECF	By June 2017	Govt: \$1,600
Links:	V.6.a. Hold interviews with key stakeholders on voluntary actions			and NTCF)		



Policy	Policy V.7: Promote public transport								
		Key Performance	Responsible organisation(s)		Indicative timeframe	Estimated budget			
Key strat	egic actions	Indicators	Lead agency Supporting agency(ies)						
Action:	V.7.a. Ensure DoT's new transport policies adequately address the promotion of public transport	Policies published	D.T	DoE Land Transport	D. I. and I	NA			
Baseline:	Buses used extensively in Fiji		DoT	Authority Maritime Safety	By June 2014				
Links:	V.3.a. Ensure that the key provisions are incorporated into the DoTs policies			Authority					
Action:	V.7.b. Prepare and consult on a public transport plan (or similar) as envisaged in the new transport policies			DoE Land Transport Authority	By December	Govt: \$9,600 TA: \$180,000			
Baseline:	No public transport plan in place	Plan published Number of public transport passengers per year	DoT (with TA)	Maritime Safety Authority					
Links:	V.7.a. Ensure DoT's new transport policies adequately address the promotion of public transport			Energy and transport sector stakeholders (through NECF and NTCF)	2015				

Policy	Policy V.8: Promote cycling and establishment of cycle-paths in urban areas							
		Key Performance	Responsible organis	sation(s)	Indicative	Estimated		
Key strat	egic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget		
Action:	V.8.a. Ensure DoT's new transport policies adequately address the promotion of cycling and cycle-paths	Policies published	DoT	DoE Land Transport Authority	By June 2014	NA		
Baseline:	Very little cyclists and almost no cycle paths			Maritime Safety				



Links:	V.3.a. Ensure that the key provisions are incorporated into the DoTs policies V.7.a. Ensure DoT's new transport policies adequately address the promotion of public transport			Authority		
Action:	V.8.b. Prepare and consult on a cycle plan (or similar) as envisaged in the new transport policies	Plan published Number of cyclist trips per year		DoE Land Transport Authority	By December 2015	
Baseline:	No plan to promote cycling in place		DoT (with TA)	Energy and		Govt: \$3,200
Links:	V.8.a. Ensure DoT's new transport policies adequately address the promotion of cycling			transport sector stakeholders (through NECF and NTCF)		TA: \$45,000

Policy V.9: Encourage town planning and work with local councils to encourage consideration of energy aspects in town planning

		Key Performance	Responsible organ	nisation(s)	Indicative	Estimated
Key strategic actions		Indicators	Lead agency	Supporting agency(ies)	timeframe	budget
Action:	V.9.a. Ensure DoT's new transport policies adequately address energy aspects of town planning					
Baseline:	No town planning guidelines			DoE		
	V.3.a. Ensure that the key provisions are incorporated into the DoTs policies	Policies published	DoT	Land Transport Authority	By June 2014	NA
Links:	V.7.a. Ensure DoT's new transport policies adequately address the promotion of public transport			Maritime Safety Authority		
	V.8.a. Ensure DoT's new transport policies adequately address the promotion of cycling					

Transport



Action:	V.9.b. Prepare and consult on guidelines for energy efficient urban planning (or similar) as envisaged in the new transport policies	Guidelines	DoT	DoE Land Transport Authority	By December	Govt: \$6,400
Baseline:	No guidelines			Energy and		
Links:	V.9.a. Ensure DoT's new transport policies adequately address energy aspects of town planning	published		transport sector stakeholders (through NECF and NTCF)	2016	



Policy area VI. Petroleum and biofuels

Full policy statements

Refer to National Energy Policy

Summary of current situation

Refer to National Energy Policy and SE4ALL report

Targets specific to policy area

- Percentage of rural households with access to electricity = 100% by 2020
- ☐ Percentage of urban households with access to modern fuels = 94% by 2020
- ☐ Percentage of biofuel consumption in total liquid fuel supply = 1.11% by 2020



Summary of timeframes

	•	2014	2015	2016	2017	2018	2019	2020
Policy VI.1	: Reduce the cost of imported petroleum products							
VI.1.a.	Prepare and consult on a review of the pricing template used to regulate fuel							
VI.1.b.	Amend pricing template based on recommendations of review							
VI.1.c.	Prepare and consult on a review of the feasibility of monopsony buyer							
Policy VI.2	: Improve the transparency of petroleum supply							
VI.2.a.	Collect data on fuel							
VI.2.b.	Mandate the release of fuel consumption data							
Policy VI.3	: Continue research to explore the potential for biofuels							
VI.3.a.	Prepare and consult on a resource assessment to determine supply of coconuts				_			
VI.3.b.	Prepare and consult on a feasibility study of widespread biodiesel production							
VI.3.c.	Upscale the pilot programmes to blend coconut oil with diesel in remote areas							
VI.3.d.	Prepare and consult on a study investigating the import of and use of flexi-fuel							
VI.3.e.	Monitor the supply of feedstock for industrial fuel ethanol production							
VI.3.f.	When feedstock is sufficient, prepare updated feasibility study							
Policy VI.4	: Encourage the use of relatively environmentally friendly petroleum products							
VI.4.a.	Prepare and consult on a study examining taxation on petroleum products							
VI.4.b.	Implement recommendations from review of fuel taxation							
Policy VI.5	: Keep fuel standards up-to-date							
VI.5.a.	Prepare and consult on a review of fuel standards							
VI.5.b.	Implement recommendations from review, including regular testing							
Policy VI.6	: Prepare and maintain contingency plans for fuel supply							
VI.6.a.	Prepare and consult on a review of contingency plans for fuel supply				_			
VI.6.b.	Implement recommendations of review							
Policy I.1:	Continue to apply national biodiesel and ethanol fuel standards							
VI.7.a.	Prepare and consult on a review of biofuel fuel standards							
VI.7.b.	Implement recommendations from review, including regular testing							
	= Strategic action with fixed deadline							
	= Ongoing strategic action							



Strategic actions

	VI.1: Reduce the cost of imported p	<u>-</u>	Responsible organis	sation(s)	T 1' .'	T. C. 1
Key strat	regic actions	Key Performance Indicators	Lead agency	Supporting agency(ies)	Indicative timeframe	Estimated budget
Action: Baseline: Links:	VI.1.a. Prepare and consult on a review of the pricing template used to regulate retail fuel prices and make recommendations on ways the mechanism can be applied to reduce fuel costs Fuel prices in Fiji are consistently higher than Samoa, despite being the regional hub for fuel supply	Review published	Commerce Commission (with TA)	DoE Bureau of Statistics Energy and transport sector stakeholders (through NECF and NTCF)	By December 2015	Govt: \$3,200 TA: \$90,000
Action:	VI.1.b. Amend pricing template based on recommendations of review					
Baseline:	Fuel prices in Fiji are consistently higher than Samoa, despite being the regional hub for fuel supply	Pricing template amended	Commerce Commission	DoE Fuel suppliers	By June 2016	Govt: \$3,200
Links:	VI.1.a. Prepare and consult on a review of the pricing template used to regulate fuel prices					
Action:	VI.1.c. Prepare and consult on a review of the feasibility of monopsony buyer, for fuel supply within Fiji or the greater Pacific region			Energy and		
Baseline:	A previous study suggested regional procurement was infeasible (at the time), tendering by a monopsony for Fiji has not been investigated	Review published	DoE (with TA)	transport sector stakeholders (through NECF and NTCF)	By December 2018	Govt: \$3,200 TA: \$45,000
Links:	VI.1.b. Amend pricing template based on recommendations of review					



Policy	VI.2: Improve the transparency of p	1	Responsible org	anisation(s)		
Key strategic actions		Key Performance Indicators	Lead agency Supporting agency(ies)		Indicative timeframe	Estimated budget
Action: Baseline: Links:	VI.2.a. Collect data on fuel, including imports, re-exports, consumption, and pricing, and enter into the national energy information system. Limited data collected and made available I.2.m. Establish a national energy information system	Number of data points collected	DoE	Bureau of Statistics Ministry of Industry and Trade Reserve Bank	From June 2016 onwards	Govt: \$3,200/year
Action:	VI.2.b. Mandate the release of fuel consumption data by sector from fuel suppliers and retailers			Commerce Commission Ministry of		
Baseline: Links:	Data not provided despite requests VI.2.a. Collect data on fuel	Regulations (or similar) approved and published	DoE	Industry and Trade Reserve Bank Bureau of Statistics Fuel supply companies NECC	By December 2015	Govt: \$4,800

Policy VI.3: Continue research to explore the potential for increased production and use of biofuels							
Key strategic actions	Key Performance Indicators	Responsible organi	sation(s)	Indicative timeframe	Estimated budget		
		Lead agency	Supporting agency(ies)				



Action: Baseline: Links:	VI.3.a. Prepare and consult on a detailed resource assessment to determine current and future supply of coconuts/copra in Fiji Sustainability of coconut industry and copra production uncertain	Resource assessment published	DoE	Ministry of Agriculture Energy sector stakeholders (through NECF)	By December 2015	Govt: \$9,600
Action:	VI.3.b. Prepare and consult on a feasibility study of widespread biodiesel production from coconut oil and blends, updating existing studies where relevant	Feasibility study	DoE (with TA)	Ministry of Agriculture	By December 2016	Govt: \$3,200 TA: \$45,000
Baseline:	Financial/economic viability of CNO use as substitute fuel not established	published		Energy sector stakeholders		
Links:	VI.3.a. Prepare and consult on a resource assessment to determine supply of coconuts			(through NECF)		
Action:	VI.3.c. Upscale the pilot programmes to blend coconut oil with diesel in remote areas, using private contractors where possible	Number of communities blending diesel				C + #2 200
Baseline:	Pilot programme run successfully	Litres of coconut oil blended	DoE		From June 2014 onwards	Govt: \$3,200 / year
Links:	VI.3.a. Prepare and consult on a resource assessment to determine supply of coconuts	Number of contracts awarded				
Action:	VI.3.d. Prepare and consult on a study investigating the import of and use of flexifuel private and commercial vehicles in Fiji, to inform energy efficiency measures and regulations in the transport sector			DoE Land Transport Authority		
Baseline:	Very few (if any) in use, viability not established	Feasibility study published	DoT	Energy and transport sector	By December 2015	Govt: \$9,600
Links:	VI.3.b. Prepare and consult on a feasibility study of widespread biodiesel production V.3.a. Ensure that the key provisions are incorporated into the DoTs policies			stakeholders (through NECF and NTCF)		



Action: Baseline: Links:	VI.3.e. Monitor the supply of feedstock for industrial fuel ethanol production Sugar industry in decline	Summary of supply prepared annually	DoE	Fiji Sugar Corporation	From January 2014 onwards	Govt: \$1,200/year
Action:	VI.3.f. When feedstock is sufficient, prepare and consult on an updated feasibility study on fuel ethanol production in Fiji	Feasibility study published	DoE (with TA)	Fiji Sugar Corporation Energy sector stakeholders (through NECF)	Unknown	Govt: \$2,400 TA: \$45,000
Baseline:	Existing studies do not show financial, economic and environmental feasibility of large scale ethanol production					
Links:	VI.3.b. Prepare and consult on a feasibility study of widespread biodiesel production V.3.a. Ensure that the key provisions are incorporated into the DoTs policies					

Policy VI.4: Encourage the use of relatively environmentally friendly petroleum products								
Key strategic actions		Key Performance	Responsible organ	isation(s)	Indicative	Estimated budget		
		Indicators	Lead agency	Supporting agency(ies)	timeframe			
Action:	VI.4.a. Prepare and consult on a study examining taxation on petroleum products relative to this environmental impact			Commerce Commission Revenue &				
Baseline:	All fuels taxed	Study published	DoE	Customs Authority	By December 2014	Govt: \$4,800		
Links:				Energy sector stakeholders (through NECF)				
Action:	VI.4.b. Implement recommendations from	Amendments to	Revenue &	NECC	By February	NA		



review of fuel taxation through amendment to	Revenue and	Customers	DoE	2015	
legislation as appropriate	Customs Incentives	Authority			
Baseline: No recent review of tax incentives	Brochure				
	approved by NECC				
Links:	and published				

		Key Performance	Responsible organis	ation(s)	Indicative	Estimated
Key strategic actions		Indicators	Lead agency	Supporting agency(ies)	timeframe	budget
Action: Baseline: Links:	VI.5.a. Prepare and consult on a review of fuel standards Fuel standards not recently reviewed V.3.a. Ensure that the key provisions are incorporated into the DoTs policies	Review published	DoE	Ministry of Industry and Trade Commerce Commission Revenue & Customs Authority Energy sector stakeholders (through NECF)	By December 2014	Govt: \$4,800
Action: Baseline: Links:	VI.5.b. Implement recommendations from review through new standards, including regular testing of fuel suppliers and retailers Fuel standards not recently reviewed, VI.5.a. Prepare and consult on a review of fuel standards	New standards approved by NECC and published Number of fuel retailers tested	Ministry of Industry and Trade	DoE NECC Land Transport Authority Maritime Safety Authority Civil Aviation Authority	By Feb 2015	Govt: \$19,200 / year



Policy '	Policy VI.6: Prepare and maintain contingency plans for fuel supply									
		Key Performance	Responsible organis	sation(s)	Indicative	Estimated				
Key strategic actions		Indicators	Lead agency Supporting agency(ies)		timeframe	budget				
Action: Baseline:	VI.6.a. Prepare and consult on a review of contingency plans for fuel supply during business as usual and during emergency times No contingency plans in place	Review published	Ministry of Planning (with TA)	DoE DoT Reserve Bank Energy sector	By December 2016	Govt: \$19,200				
Links:				stakeholders (through NECF)						
Action:	VI.6.b. Implement recommendations of review through regulations (or similar) and procedures as appropriate	New regulations and procedures	Ministry of	DoE DoT	By December					
Baseline:	No contingency plans in place	-	Planning	Reserve Bank	2017	Unknown				
Links:	VI.6.a. Prepare and consult on a review of contingency plans for fuel supply	and published		NECC						

Policy	Policy VI.7: Continue to apply national biodiesel and ethanol fuel standards								
			Responsible organ	nisation(s)	Indicative	Estimated budget			
Key strategic actions		Key Performance Indicators	Lead agency	Supporting agency(ies)	timeframe				
Action:	VI.7.a. Prepare and consult on a review of biofuel fuel standards			DoT	By December 2016	Govt: \$3,200			
Baseline:	Biofuel standards set recently			Commerce					
Links:	VI.5.a. Prepare and consult on a review of fuel standards VI.3.b. Prepare and consult on a feasibility study of widespread biodiesel production	Review published	DoE	Commission Energy sector stakeholders (through NECF)					

Petroleum and biofuels



	VI.3.e. Monitor the supply of feedstock for industrial fuel ethanol production					
Action: Baseline: Links:	VI.7.b. Implement recommendations from review through updated biofuel standards, including regular testing of fuel suppliers and retailers Biofuel standards set recently VI.7.a. Prepare and consult on a review of biofuel fuel standards	New standards approved by NECC and published Number of fuel retailers tested	Ministry of Industry and Trade	DoE NECC Land Transport Authority Maritime Safety Authority Civil Aviation Authority	By February 2017	Govt: \$3,200/year



Policy area VII. Energy efficiency

Full policy statements

Refer to National Energy Policy

Summary of current situation

Refer to National Energy Policy and SE4ALL report

Targets specific to policy area

Energy intensity (fuel consumption per unit of GDP in MJ/FJD) = 2.86 by 2020



Summary of timeframes

= Ongoing strategic action

	•	2014	2015	2016	2017	2018	2019	2020
Policy VII.	1: Continue to increase public education and awareness							
VII.1.a.	Conduct analysis of energy consumption patterns and appliance purchases							
VII.1.b.	Use results of analysis to launch targeted information campaigns							
Policy VII.	2: Extend the current system of energy labelling and minimum energy efficiency							
VII.2.a.	Prepare and consult on study on widely imported appliances and equipment							
VII.2.b.	Expand energy labelling programme to apply to appliances and equipment							
VII.2.c.	Apply minimum energy efficiency standards to identified appliances							
Policy VII.	3: Develop and implement an energy information database							
VII.3.a.	Collect demand side energy data							
Policy VII.	4: Monitor and improve the existing customs and tax incentives that are in place to							
VII.4.a.	Prepare and consult on a review of appliance and equipment tax incentives							
VII.4.b.	Implement any changes to tax incentives							
Policy VII.	5: Update the codes and standards for buildings and industry							
VII.5.a.	Prepare and consult on a review of the codes for buildings and industry							
VII.5.b.	Implement the results of the review through a new building code							
Policy VII.	6: Promote energy efficiency in the public sector							
VII.6.a.	Prepare and consult on a review of budgeting processes and procurement							
VII.6.b.	Implement recommendations of review							
VII.6.c.	Prepare and consult a review of demonstration projects and ESCO feasibility							
VII.6.d.	Secure funding for and undertake demonstration projects and ESCO							
VII.6.e.	Prepare and publish the results of public sector demonstration projects							
Policy VII.	7: Support voluntary efforts by the business community to improve energy							
VII.7.a.	Hold interviews with key stakeholders on the energy efficiency practices							
VII.7.b.	Prepare and consult on the results of the interviews, including recognising best							
	_							
	= Strategic action with fixed deadline							



Strategic actions

Policy	Policy VII.1: Continue to increase public education and awareness								
		Key Performance	Responsible organ	nisation(s)	Indicative	Estimated			
Key strat	egic actions	Indicators	Lead agency Supporting agency(ies)		timeframe	budget			
Action:	VII.1.a. Conduct analysis of available data on energy consumption patterns and market research of appliance purchases by households and businesses	Analysis published	DoE		By June 2014	Govt: \$3,200			
Baseline:	Information on household and business energy consumption not consolidated	Analysis published	Analysis published	Titalysis published	DOE		By June 2014	GOVT: \$3,200	
Links:	I.2.m. Establish a national energy information system								
Action:	VII.1.b. Use results of analysis to launch targeted information campaigns to households and businesses on the range of energy saving technologies and options available	Number of advertisements run	DoE		By December 2015	Govt: \$1,600/year			
Baseline:	Some information made available, but limited				2010	φ1,000, γεαι			
Links:	VII.1.a. Conduct analysis of energy consumption patterns and appliance purchases								

	Policy VII.2: Extend the current system of energy labelling and minimum energy efficiency standards									
		Key Performance	Responsible organisation(s)		Indicative	Estimated				
	Key strategic actions	Indicators	Lead agency	Supporting agency(ies)	timeframe	budget				
4	Action: VII.2.a. Prepare and consult on study to identify all widely imported electrical	Study published	DoE	Revenues &	By December	Govt: \$4,800				



Baseline: Links:	appliances and industrial equipment suitable for energy labelling and efficiency standards Energy labelling and standards for refrigerators only			Customs Authority Energy sector stakeholders (through NECF)	2015	
Action: Baseline:	VII.2.b. Expand energy labelling programme to apply to identified appliances and equipment, using by Australia and New Zealand as appropriate Energy labelling for refrigerators only VII.2.a.Prepare and consult on study on widely	Number of different types of appliances part of labelling programme Number of imported appliances labelled	DoE	Revenues & Customs Authority	By December 2016	Govt: \$19,200/year
Links:	imported appliances and equipment	annually				
Action:	VII.2.c. Apply minimum energy efficiency standards to identified appliances and equipment by publishing new regulations	Number of different		Revenues &	P P 1	
Baseline:	Energy standards for refrigerators only, no regulations in place	types of appliances with standards applied	DoE	Customs Authority	By December 2016	Govt: \$19,200/year
Links:	VII.2.a.Prepare and consult on study on widely imported appliances and equipment					

Policy	Policy VII.3: Develop and implement an energy information database								
		Koy Parformanca	Responsible organis	sation(s)	Indicative	Estimated			
Key stra	tegic actions	Key Performance Indicators		Supporting agency(ies)	timeframe	budget			
Action:	VII.3.a. Collect data on energy consumption, including import of appliances, equipment, and vehicles, and data on household and business electricity load profiles and integrated into national energy information system	Number of data points collected	DoE	Bureau of Statistics	From January 2013 onwards	Govt: \$3,200/year			



Baseline:	Very little demand-side data collected			
	I.2.m. Establish a national energy information			
Links:	system			
LITIKS.	VII.1.a. Conduct analysis of energy			
	consumption patterns and appliance purchases			

Policy VII.4: Monitor and improve the existing customs and tax incentives that are in place to encourage the use of energy efficient appliances and equipment Responsible organisation(s) **Key Performance** Indicative Estimated **Key strategic actions** Supporting **Indicators** timeframe budget Lead agency agency(ies) VII.4.a. Prepare and consult on a review of Revenue & Customs energy efficient appliance and equipment Action: Authority import tax incentives Energy sector By December Review published DoE Govt: \$4,800 No tax incentives for appliances and equipment stakeholders Baseline: 2016 (through NECF) IV.4.b. Prepare review of the existing Links: renewables tax incentives VII.4.b. Implement any changes to tax Amendments to DoE incentives through new regulations as Action: Revenue and NECC Revenue & appropriate **Customs Incentives** Customers By June 2016 Govt: \$1,600 Revenue & Customs No tax incentives for appliances and equipment Baseline: Brochure approved Authority Authority by NECC and VII.4.a. Prepare and consult on a review of Links: published appliance and equipment tax incentives

Policy VII.5: Update the codes and standards for buildings and industry								
Variational	Key Performance	Responsible organis	sation(s)	Indicative	Estimated			
Key strategic actions	Indicators	Lead agency	Supporting	timeframe	budget			



				agency(ies)		
Action:	VII.5.a. Prepare and consult on a review the codes and standards for buildings and industry, including minimum standards for energy use for ventilation, cooling, and lighting	Review published	DoE (with TA)	Energy sector stakeholders	By June 2017	Govt: \$9,600 TA: \$45,000
Baseline:	Existing building codes/standards do not include energy efficiency standards			(through NECF)		111. φ10,000
Links:						
Action:	VII.5.b. Implement the results of the review through a new building code					
Baseline:	Existing building codes/standards do not include energy efficiency standards	Regulations approved by NECC and published	DoE	NECC	By December 2017	Govt: \$3,200
Links:	VII.5.a. Prepare and consult on a review of the codes for buildings and industry					

Toncy	VII.6: Promote energy efficiency in	Responsible organisati		oonsible organisation(s)		Fatturated
Key strategic actions		Key Performance Indicators	Lead agency	Supporting agency(ies)	Indicative timeframe	Estimated budget
Action:	VII.6.a. Prepare and consult on a review of public sector budgeting processes and procurement rules, with the objective of providing incentives to undertake energy efficiency projects	Review published	DoE (with TA)	Ministry of Planning Reserve Bank	By December	Govt: \$3,600
Baseline:	Procurement rules do not allow lifecycle cost contracting and operating cost savings are often reallocated		202 (Energy sector stakeholders (through NECF)	2016	TA: \$45,000
Links:						
Action:	VII.6.b. Implement recommendations of	New procurement	Public Services	DoE	By June 2017	Govt: \$1,200



Baseline: Links:	review by amending procurement rules and budgeting processes Procurement rules do not allow lifecycle cost contracting and operating cost savings are often reallocated VII.6.a. Prepare and consult on a review of budgeting processes and procurement	rules and budgeting processes approved by NECC and published	Commission	Ministry of Planning Reserve Bank NECC		TA: \$22,000
Action: Baseline:	VII.6.c. Prepare and consult on a review of suitable public sector demonstration projects and the feasibility of creating an Energy Service Company (ESCO) to undertake them (under an arrangement where energy savings are shared between project and ESCO) No significant public sector energy efficiency projects	Proposed review published	DoE (with TA)	Energy sector stakeholders (through NECF)	By December 2016	Govt: \$1,200 TA: \$22,000
Links:	VII.6.b. Implement recommendations of review					
Action:	VII.6.d. Secure funding for and undertake public sector energy efficiency demonstration projects and setup an ESCO (if applicable)	Regulation establishing ESCO approved by NECC				
Baseline:	No significant public sector energy efficiency projects	and published Funding secured	DoE	Reserve Bank NECC	By December 2018	Unknown
Links:	VII.6.c. Prepare and consult a review of demonstration projects and ESCO feasibility	Number of public sector efficiency projects completed				
Action:	VII.6.e. Prepare and publish the results of public sector demonstration projects, including developing energy efficiency protocols for public sector facilities, and define a process for handing over the ESCO to the private sector (if applicable)	Results published ESCO	DoE	Energy sector stakeholders (through NECF)	By June 2019	Govt: \$3,600
Baseline:	No significant public sector energy efficiency projects			, , ,		
Links:	VII.6.d. Secure funding for and undertake					



demonstration projects and ESCO					
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Policy	Policy VII.7: Support voluntary efforts by the business community to improve energy efficiency								
Key strategic actions		Key Performance Indicators	Responsible orga Lead agency	Supporting agency(ies)	Indicative timeframe	Estimated budget			
Action:	VII.7.a. Hold interviews with key stakeholders on the energy efficiency practices								
Baseline:	Limited interaction between non-Governmental stakeholders and Government agencies on energy efficient measures	Number of interviews held	DoE	Selected energy sector stakeholders	By December 2015	Govt: \$3,200			
Links:	IV.7.a. Hold interviews with key stakeholders on the barriers								
Action:	VII.7.b. Prepare and consult on the results of the interviews, including recognising best performers								
	Limited interaction between non-Governmental stakeholders and Government agencies on energy efficient measures	Report on results published	DoE	Energy sector stakeholders (through NECF)	By June 2016	Govt: \$1,600			
Links:	VII.7.b. Prepare and consult on the results of the interviews, including recognising best performers								